

**Hon'ble Justice R. J. Shah [Retd.] Fee/Admission (Medical) Committee,
Behind Polytechnic, Near Five Bungalow,
Gulbai Tekara, Ahmedabad-15**

No.JRJS/ 369 /2007

Date: 27/06/2007

To,
The Dean,
Karnavati School of Dentistry,
Uvardam,
Dist. Gandhinagar

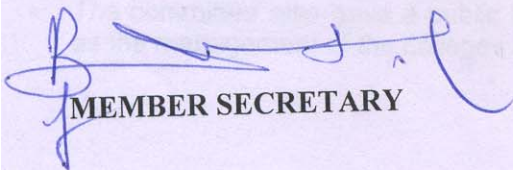
Sub :- Fee Fixation for the years 2006-07, 2007-08, 2008-09

Under the directions from the High Court of Gujarat in judgements passed by the Honourable Justice Shri D. A. Mehta on 7th December, 2006 while hearing various Special Civil Applications filed by the petitioner colleges as well as under similar order passed in the SCA No. 17856 and 17857, the Committee has considered your proposal for fee structure afresh.

The order passed by the Committee at its meeting held on 20th June, 2007 is enclosed herewith along with detailed working in support of the same.

In case you need any clarification or need to make any submission/provide further information, you may approach the Committee by Saturday, 7th July 2007.

For Justice R. J. Shah [Retd.] Fee committee (Medical)


MEMBER SECRETARY

College: Karnavati School of Dentistry, Ahmedabad.

As per directions of the Hon'ble Supreme Court in the case of Islamic Academic Education & another v/s State of Karnataka & Others on 14th August 2003, the Government of Gujarat has set up a Committee vide GR No. SCF/2003/CC-59/S dated 26th December 2003, under the Chairmanship of Justice (Retd.) Shri R.J. Shah (hereinafter called "The Committee") to give effect of the judgement in TMA Pai's case.

Background:

- As per the directions in the said judgement, each educational institution must place before this Committee well in advance of the academic year its proposed fee structure. Along with the proposed fee structure, all documents and Books of Accounts must also be produced before the Committee for their scrutiny. The Committee shall then decide whether the fees proposed by the institute are not profiteering or charging capitation fee. **The Committee will be at liberty to approve the submitted fee structure or to propose some other which can be charged by the institute.** The fee fixed by the Committee shall be binding for a period of 3 years, at the end of which the institute would be at liberty to apply for a revision.
- Accordingly the Committee had approved for the first time in June 2004, the fee structure of all the Medical Colleges within the State of Gujarat for the academic years 2003-04, 2004-05 and 2005-06. As per the directions in the said judgement, a revision in the fee structure is due for a further period of 3 years from 2006-07 to 2008-09.

Approach and Methodology:

In the month of December 2005, the Committee, has requested all the unaided institutions imparting professional education in medical and allied sciences in the State of Gujarat to submit their proposed fee structure for scrutiny of the Committee, along with the details as per the detailed questionnaire submitted to each of the institutes.

- The data was then analyzed to arrive at the broad view of the facilities, infra-structure, capital investments made by the college in last 3 years, plans for development on hand and for future, compliance of the requirements concerning the staff etc.
- This was followed by personal visit to all the colleges by the Committee consisting of the member of the fee committee, an eminent Doctor and a member of the team of Chartered Accountants, to verify the facilities and infra-structure, adequacy of staff and to have clarifications and further information on some of the issues arising out of the analysis of the data.
- During the visit, the Committee held discussions with a few of the students and staff in private to get their feedback on specific issues concerning fees, facilities, quality of education etc. The committee also visited the affiliated hospitals to check for the quality of service and care provided to the patients.
- The committee also gave a public hearing to the students, parents association as well as the management of the colleges on 11th and 12th May 2006.

Guiding principles:

In discharging its functions, the Committee has kept in mind following observations contained in the said judgement of Islamic Academy, which have been reaffirmed recently in the case of P.A. Inamdar & Others v/s State of Maharashtra & Others, on August 12, 2005.

- (a) So far as the question of fee fixation is concerned, the judgement has categorically emphasized that there can be no fixing of rigid fee structure by the Government. Each institute must have the freedom to fix its own fee structure taking into consideration the need to generate funds to run the institution and to provide facilities necessary for the benefit of the students.
- (b) They must be able to generate surplus which must be used for the betterment and growth of the educational institution. Similar observations in the TMA Pai case provides for reasonable surplus for furtherance of education. (Para 69).
- (c) The decision on the fee to be charged must necessarily be left to the private educational institutions who are not depending on the funds from the Government.
- (d) Each institute will be entitled to have its own fee structure. The fee structure for each institute must be fixed keeping in mind the infra-structure and facilities available, investments made, salary paid to the teaching and other staff, future plans for expansion and/or betterment of the institute etc.
- (e) There can be no profiteering and capitation fee cannot be charged.

Issues arising and responses:

During the exercise for revision of the fees, two major issues came up for consideration before the committee:

- (a) Whether the proposed fee structure should be applicable to all the students on roll as of the applicable date or should be applicable to new batch of students to be enrolled from the year 2006-07 ?
- (b) Application of accepted accounting and costing principles and practices for treatment of cost of running a free bed hospital and provision for reasonable surplus for betterment and growth.

The Committee's views are as under :

(a) Application of revision in the fee structure.

- Since the judgment in Islamic Academy provides for revision of fee every 3 years, it implies that the fees can be revised based on the cost escalation and provision of additional facilities and infrastructure at regular interval of course not earlier than 3 years, if the concerned institution has applied for a revision.
- In any exercise of price fixation which is based on cost, the revision is applicable to all the beneficiaries for whom the cost is being incurred. In the case of Medical colleges, for instance the fees are fixed based on normal recurring cost of revenue nature which is directly related to education. Since this cost is subject to inflation, a periodic revision becomes necessary, and when the cost is revised, it should be applicable to all the beneficiaries on a given date.

- In case a contrary view is taken to apply the revised fee structure only to the new batch, the fee structure would be enormously high as only one batch of the students will be subjected to bear the additional cost that is being incurred for all the batches at any given point of time. This will put the new students in a disadvantageous position.
- As such the Committee thought it just and fair to apply the proposed fee structure to all the students on roll during the period of 3 years from 2006-07 to 2008-09 irrespective of the year in which they were enrolled. In addition, the Committee has also borne in mind the directive of the Supreme Court in T.M.A. Pai's case that there cannot be any cross subsidization of fee in any institution.

(b) Treatment of Hospital Cost:

- In the matter of treatment of hospital cost, the Committee has appreciated the need to have a teaching hospital as prescribed by DCI as a precondition to set up a Dental College. However, in the views of the Committee, it is unfair to recover the entire deficit of running the hospital from the students only. In the earlier exercise also, the Committee has suggested sharing of hospital cost between medical care and medical education.
- This year one of the private medical colleges has undertaken a costing exercise from a reputed firm, namely S.B. Billimoria & Company, Chartered Accountants, in support of their proposal for the revision in the fee structure. The said report contains analysis of total cost of medical education which has been overseen by Shri Y.H. Malegam. Though the study is made for a medical college, the principles are equally applicable to a dental college.
- Shri Malegam is one of the most respected and most experienced Chartered Accountant in the country today and a celebrity of international repute. Past President of the Institute of Chartered Accountants of India, Shri Malegam is a Director on the Board of Reserve Bank of India and has chaired several high level committees appointed by the Central Government, SEBI, RBI, ICAI and other bodies in the field of accounts, finance, taxation and corporate governance.
- The Committee has studied the said Billimoria report in detail and found merit in the treatment of some of the costs related to education in general and treatment of hospital cost in particular. As such the Committee has followed the same rationale for all the medical colleges so far as treatment of hospital cost is concerned, which is summarized as under :
 - Excluding the cost of medicine, the expenses related to treatment and blood bank expenses which can be considered as variable expenses specific to patients, the remaining items can be considered as fixed expenses arising from the maintenance of the teaching hospital.
 - For the purposes of this exercise, we have assumed that this fixed cost may fairly be allocated in equal proportion between the cost of medical care and the cost of medical education.
 - Since on an average students spend almost 50% of their time in the hospital, only 50% of hospital expenditure is allocated to medical education.

- Like wise, since the teaching staff spent almost 50% time in the hospital, we have considered that 50% of the cost of manpower (teaching) can be treated as part of cost of medical care.
- The cost of medical education may therefore be considered as the direct cost of medical education (as reduced by manpower (teaching) cost allocated to medical care) plus the share of medical care allocated to medical education.
- The sharing of hospital cost does not arise where the educational institution has a tie up with any other hospital to take their services at a fixed price per student. In such case, the committee has allowed actual amount paid per student to such hospital in determination of the fee structure.

(c) Reasonable Surplus:

- So far as the provision for development and reasonable surplus is concerned, the Committee has appreciated the need for the same. The committee has allowed the same through depreciation allowance and development allowance.
- Though the initial investments are made through donations, the committee is seized of the fact that the replacement of the facilities over a period need to happen through collection of fees. As such the committee has considered economic depreciation as part of education cost even though it is a non cash item.
- In addition, the Committee has allowed reasonable allowance for growth and betterment in the form of development allowance based on the history of capital investments made by the institute during past 3 years and definite investment plans for growth and development projected by it for next 3 years.

Review consequent upon the order passed by the High Court of Gujarat

1. In accordance with the principles and processes as detailed above, the Fee Committee had announced the fee structure for 43 Private Unaided Medical, Dental, Physiotherapy and Para Medical Colleges vide its order dated 20th June 2006. Aggrieved by the order on reduction of the fees proposed by the colleges, 10 colleges (**Annexure A**) approached Gujarat High Court for appropriate relief. HONOURABLE MR.JUSTICE D.A.MEHTA of THE HIGH COURT OF GUJARAT AT AHMEDABAD in SPECIAL CIVIL APPLICATION No. 13887 of 2006, had vide order dated 7th December 2007, quashed the fee structure and referred the matter to the Committee for taking a decision afresh. The order also provided for inviting the students of the petitioner institute at the hearing to be fixed for the petitioner.
2. Accordingly, the Fee Committee has given hearing to all the petitioner institutes as well as to the students of the concerned institutes in the month of January 2007.
3. While the Committee received number of representations, both oral and written, the issues raised were limited in number and similar in nature. The Colleges also gave their submissions in person and through their lawyers. A summary thereof has been given in **Annexure B**.
4. As indicated in the summary of the hearing given to the colleges, none of the colleges has resubmitted proposal for reconsideration and each one has maintained that the fee

structure as originally proposed should be reconsidered. As such the Committee has reviewed the proposals in light of hearing given to the colleges as well as the students along with its earlier findings and observations.

5. The Committee observes that colleges while challenging the earlier order have following major grievances.
 1. The order of the fee committee has not given adequate and convincing reasons in disapproving the proposed fee structure.
 2. The Committee did not give them opportunity for personal hearing to justify the fee structure proposed by the college.
 3. The fee structure once fixed should be valid for three years and the college should not be asked to approach the committee every year.
6. The Committee has reviewed all the papers, documents, cost estimates, past performance and future projections. Based on the review, findings from the personal visits, submissions made by the students and inter college comparison, the Committee has noted as under.
 - a. All the dental colleges challenging the earlier order of the Committee have proposed a steep increase in the range of 250% to 300% based merely on the projections for next three years. It is evident from the individual analysis reported to the concerned college by a separate annexure, there is a wide difference between the latest audited numbers and the cost estimates in support of the proposed fee scale.
 - b. The students have complained about deficiency in the staff strength, infrastructure, other facilities, levy of fees in different forms etc. While this is a general observation, college specific issues are listed in the individual annexure.
 - c. The Committee had visited all the colleges and had met the students and faculties independently and was made aware of such irregularities / deficiencies.
 - d. In light of what is stated above, the Committee has felt it proper to continue to discount the projections made by the colleges that were not based on facts and ground realities. Some of the expenses claimed by the colleges like finance cost, legal expenses, rent paid to parent trust, electricity and transport for common facilities have been excluded in full or part as explained in a separate annexure for each college referred to in paragraph (e) herein below.
 - e. In its earlier order quashed by the Court, the Committee had briefly explained the findings and observations in support of the reduced fee structure. After the review, the Committee finds it necessary to provide full analysis of the accounts, other relevant information and rationale for not accepting the proposed fee structure. Detailed reasoning for your college for working out the base fees has been given in **Annexure C**.
 - f. The Committee had fixed the fees on yearly basis purely on the ground of fairness to the students. The Committee has seen that not many colleges have proven track record of meeting the investment projections when compared with

actual investments. In view of this fact, any attempt to fix the fees for three years based solely on projections would do injustice to the students in as much as they would pay for projections that lack certainty and commitment. This approach has been challenged on the ground that the fee structure approved should be valid for the period of three years. As such the Committee now recommends a revised fee structure that is valid for the years 2006-07, 2007-08 and 2008-09. The college is now not expected to approach the Committee on year to year basis. The students would also know the amount of fees they have to pay for next three years.

- g. In fixing the fees for the period of three years as indicated above, the Committee has considered moderate increase for inflation as well as development based on norms framed in light of past history of the college, compliance with statutory requirements as to staff and other infrastructure, growth plans on hand etc. Accordingly, the Committee has fixed the fees for each year separately instead of a common fee for all the three years.
- h. To ensure that the colleges do spend for the growth and development to keep pace with new and emerging trends and technologies, the Committee has thought it proper to include reasonable allowance for development as suggested above. The final fees approved include the same. This is conditional upon the assurance that college will deposit at least 5% of the approved fees in a separate account to be utilized for the development of the infrastructure, deployment of new and emerging technology, modernization and up-gradation of the facilities etc. Any unused amount at the end of the year would be utilized as scholarship for the benefit of the students based on merit and economic conditions of the students.
- i. So far as the applicability of the revised fee structure to the students enrolled during 2003-04, 2004-05 and 2005-06 is concerned, the Committee has made its view clear that the revised fees are applicable to all the students on roll as on date. This stand has been upheld by the High Court in its interim order dated 20th September 2006. Paragraph 14.3 of the said order reads as under.
 - i. Prima facie I am however, unable to accept the contention of learned advocate for the petitioners that the revised fee should be made applicable only to new students and students who are already studying should be spared such revision. Accepting for such a contention would put additional burden on fresh students. All students, therefore, will bear equal burden of revised fee.
- j. Other issues raised by the students during the hearing pertain to treatment of hospital cost, collection of fees and charges in different forms, demand for bank guarantee etc. The rationale behind consideration of the hospital cost has been explained in full here in above. In the matter of other issues, necessary instructions are given hereunder in the concluding part of the order.

k. In final analysis, the Committee recommends following fee structure.

i. Year 2006-07 Rs. 1,38,000

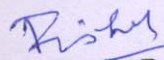
ii. Year 2007-08 Rs. 1,46,000

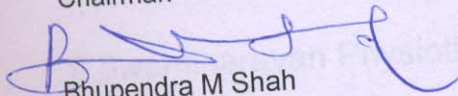
iii. Year 2008-09 Rs. 1,55,000


Other conditions to apply:

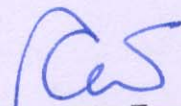
- The college will not take fees for the full course at the time of admission. The fees should be collected per semester.
- The college will not ask for any bank guarantee or security of any kind from students or their parents.
- The college will not take any other fee, deposit, charge or advance in the name of gymkhana, computer center, internet facility laboratory, library, sports, recreation, self development etc.
- The college will be free to fix fees for NRI students up to 15% of the intake capacity subject to intimation of the same to the Fee Committee. All additional fees from NRI students in whatever form will be utilized for the benefit of students such as from economically weaker section of the society as per the directions given by the Supreme Court in its judgment in the case of P. A. Inamdar and Others v/s State of Maharashtra and Others.

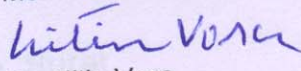
20th June, 2007.


Hon'ble Justice R. J. Shah (Retd)
Chairman


Bhupendra M Shah
Members


Suresh Soni
Member


Smt. Rita Teatota, IAS
Member Secretary


Dr. Nitin Vora
Member

Annexure A

List of colleges for which the Gujarat High Court had issued orders for review of the fees structure for the years 2006-07, 2007-08 and 2008-09.

- 1.S.B.B. Physiotherapy College, Ahmedabad
- 2.Sarvajenik Physiotherapy College, Surat
- 3.Kesarsal Medical College, Ahmedabad
- 4.Physiotherapy College, Anand
- 5.Karnavati School of Dentistry, Uvarsad
- 6.S.B.K.S. Medical College, Waghodia
- 7.K. M. Shah Dental College, Waghodia
- 8.K.J. Pandya Physiotherapy College, Waghodia
- 9.Swaminarayan Physiotherapy College, Surat
- 10.Ahmedabad Dental College, Ahmedabad

Annexure B.

Issues raised by the colleges are summarized as under.

1. The Committee has not given any written reasons hits disagreement with the fee structure proposed by the college.
2. The Committee must consider full cost of running the teaching bed hospital instead of allowing only part of the cost of running the hospital. The arguments advanced for the claim is that the hospital is set up and run only to comply with the requirements prescribed by the Medical Council of India for Medical Colleges and Dental Council of India for Dental Colleges.
3. The Colleges have maintained that the fees structure proposed at the beginning of the exercise stands and the same should be considered by the Committee. None of the concerned institutes have preferred to give a fresh proposal.
4. Almost all the colleges have submitted that the college will have to be closed if the fee structure as proposed is not approved by the Committee.

Issues raised by the students are summarized as under.

1. The fee approved by the Committee is too high and unreasonable in light of the facilities and infrastructure provided by the College.
2. The fees for the old students must remain the same for the entire duration of the concerned course and no change should be made for them.
3. The students also raised their demands for reduction of fees in light of some published figures of Rs.90,000 as cost of medical education per student.
4. Students have resubmitted their presentation made earlier during public hearing since in their views most of the issues raised there at remain unaddressed.
5. Majority of the students complained about harassment and vengeance by the college authorities for non payment of fees and other unauthorized charges and fees.
6. The students also complained about levy of additional fees in the name of College Deposit, Caution Deposit, Fees for use Internet, Fees for Indian Dental Association (IDA) Membership, laboratory instruments and dental materials, higher charges for issue of identity cards etc.
7. The colleges force to pay fees in advance for the succeeding year before enrolment for the University Examination.

8. Almost in each college, the students complained about the insufficiency of teaching staff, absence of regular and permanent staff, predominance of visiting faculties, and presence of ghost staff whom they have never seen on the campus or in the class rooms.
9. Many students voiced their concerns about charging higher fees in the name of air-conditioned class rooms, land beautification, unrelated expenses like legal fees and advertisements etc.

Annexure C:

Karnavati School of Dentistry:

The college has proposed a fee of Rs 3,10,000 per student per year as against the current fee of Rs.1,10,000. As explained in the report, the Committee has analysed the information received from the colleges as requested, visited the colleges and the hospital and had given hearing to the management.

Observations and the recommendations:

1. The committee has gone through the actual costing exercise together with the projections for inflation and development surplus. Based on the actual cost for the year ended 31st March 2006, the Committee finds that the hike the college has proposed as indicated above is too high.
2. We also note that most of the expenses projected for the future are abnormally high and lack justification. Since the college is recently set up, the expenses have been projected for the required staff and facilities for the additional intake each year. We have in our final analysis, discounted some of the projections in line with the current cost structure.
3. While we appreciate the need to augment the teaching strength for the additional intake, during our inspection of the college, we have been informed by the students that most of the faculty members are not regular, they are not in full time teaching and that many of them are visiting members only.
4. The projection for inflation and development has an element of uncertainty and contingency. While it is true that the fee fixed now is valid for a period of three years, it is not fair to accept the projections in its entirety at the beginning of the period of 3 years and work out the fees accordingly. **The matching principle of accounting expects that the cost either precedes revenue or co-exists with revenue. Revenue cannot precede cost and as such fees should not be permitted to be recovered solely on cost projections.** A balance of timing needs to be struck. As such the Committee recommends charging for inflation and development at the end of each year.
5. In the matter of development allowance, the Committee would like to differentiate between the investments in the nature of projects and investment in the nature of modernization and improvements. The former one need to be met through long term or permanent resources like donations or trust support. It is only the latter one that need to be raised from the students through fees. As such the Committee has not considered investments for new projects of large size such as constructions of new

complex or setting up of a new department for latest development. However depreciation on such capital investments will be eligible for costing purpose.

Based on these observations, the Committee has made adjustments for the hospital cost, staff salary cost and expenses for the patients care. Since fixed assets are not separately shown for college, hospital and hostels, depreciation and other costs related thereto has been allocated over all the three. **All the adjustments made as above have been explained in the statement attached here with.**

KARNAVATI SCHOOL OF DENTISTRY		0.50					
COST OF MEDICAL EDUCATION							
Sr. No.	Particulars	2005-06		2006-07		2007-08	
		Amount	Amount	Amount	Amount	Amount	Amount
		Rs. in lacs					
1	Salary to staff	100.18		200.00		300.00	
*	Less : 50% adjusted as per note 1.	50.09		100.00		150.00	
2	Professional Fees		5.19		0.69		0.79
3	University Affiliation Fees		5.00		5.00		5.00
4	Books & Periodicals		0.33		0.47		0.54
5	Civil Hospital affiliation fees		15.00		30.00		45.00
6	Other expenses		6.62		2.00		2.00
7	Share of Hospital Cost		66.24		68.26		93.16
	Share of Common cost		102.42		76.52		96.31
	Total cost of education		250.89		282.93		392.80
	No. of students		100.00		200.00		300.00
	Cost per student		2.51		1.41		1.31
	Average for 2006-07 to 2007-08				1.36		
	Notes on Recast calculations						
1	The salary cost is recast for two reasons. 1. It has come to our notice by various representations from the students that many of the staff members shown by the college are not actually working with the college, many are full time practising doctors and are not full time faculties as declared by the management. 2. The same staff work for patients' care.						
2	OPD charges are excluded not being for education.						
3	Common expenses incurred for college, hospital, hostel and other facilities have been apportioned in the ratio of 40%, 40% and 20% respectively as per the statement of allocation.						
4	40% of common cost and 30% of staff cost has been considered as hospital cost and the same is allocated equally between education and patients' care.						
5	As explained in the order, the claim for development allowance has not been considered here.						

KARNAVATI SCHOOL OF DENTISTRY									
MEDICARE COST									
Sr. No.	Particulars	2005-06		2006-07		2007-08		Rs. In lacs	
		Amount Rs	Amount Rs	Amount	Amount	Amount	Amount	Amount	Amount
	Direct exp. incurred in treatment of patients								
1	OPD Expenses		17.19		36.00				54.00
	Total		17.19		36.00				54.00
	Less : To be excluded from cost being directly incurred for the treatment of patients		17.19		36.00				54.00
	Net Medicare cost		0		0				0
	40% of Common Cost to be considered as hospital cost		102.42		76.52				96.31
	30% of staff salary considered as hospital exp.		30.05		60.00				90.00
	Total Hospital cost		132.48		136.52				186.31

KARNAVATI SCHOOL OF DENTISTRY									
COMMON COST									
Sr. No.	Particulars	2005-06		2006-07		2007-08		Rs. In lacs	
		Amount Rs	Amount Rs	Amount	Amount	Amount	Amount	Amount	Amount
1	Power & Electricity		23.36					36.37	54.55
2	Repairs		1.67					1.90	2.18
3	Post & telephone		5.01					2.11	2.43
4	Advertisement		4.86					4.26	4.91
5	Insurance Exp.		1.81					1.59	1.83
6	Stationery & Printing		3.10					3.18	3.66
7	Travelling Exp.		6.94					2.26	2.60
8	Vehicle running & Maintenance Exp.		9.65					9.86	11.34
9	Garden Maintenance charges		1.65					3.80	4.37
10	House Keeping Charges		3.90					5.61	6.45
11	Security Charges		2.00					5.61	6.45
12	Rent to outsiders		5.11					1.79	2.06
13	Depreciation (Also refer to Note)								
	Building		90.00					56.00	81.00
	Other assets		97.00					56.95	56.95
	Total		256.06					191.29	240.78
	Allocated to								
	40% for hospital services		102.42					76.52	96.31
	40% for College		102.42					76.52	96.31
	20% for Hostel		51.21					38.26	48.16
	Net common cost		153.64					114.77	144.47